

Mexico's Manufacturing Supply Chain Summit

Conference - B2B - Plant Visits

EL Paso, Texas March 27-28, 2014



Mexico and your Manufacturing Strategy Emilio Cadena March 2014

THE IMMEX SECTOR IN NUMBERS

COMPANIES

- 6,163 companies registered.
- 82 % in manufacturing.
- Less than 1% of the employers at IMSS.



FOOTPRINT

- Presence on 24 states.
- Many sectors represented:
 - Automotive.
 - Aerospace...
 - Appliances.
 - Electronics.
 - Capital goods.
 - Textile.

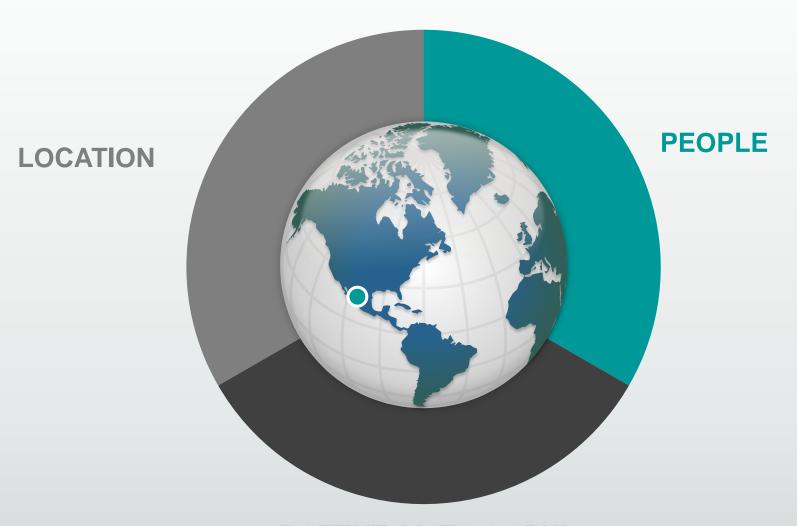
FOREIGN TRADE

- US\$200,000 M of exports per year.
- 80% of manufacturing exports of Mexico.

EMPLOYMENT

- 2,3680,000 direct employees.
- 50 % of manufacturing jobs in Mexico.
- 6,000,000 indirect jobs.
- 50 % of total employment at IMSS.
- 18% of all Economic Active Population.





POTENTIAL TO GORW YOUR BUSINESS



LOCATION

- 1. Close to US Market.
- 2. Speed of goods to market.
- 3. Time Zone Advantage.
- 4. Many Location Options.
- 5. Good industrial infrastructure.
- 6. Excellent support services for industry.
- 7. Many Foreign Companies.

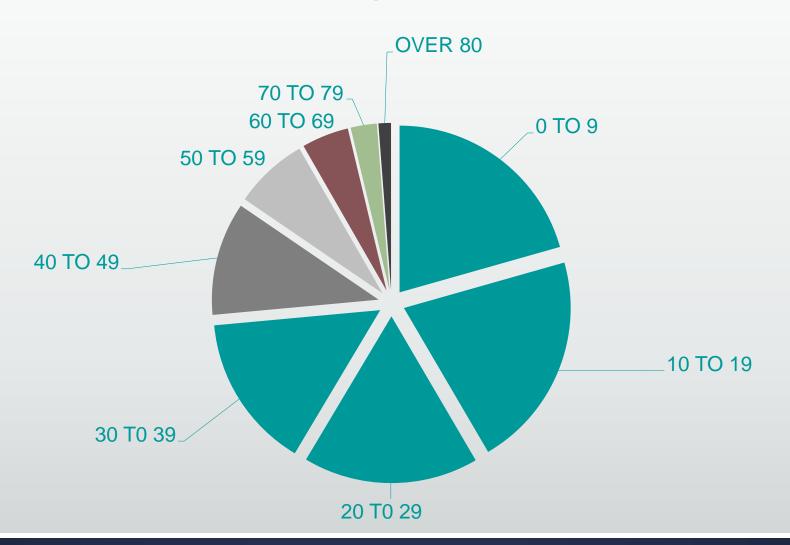


PEOPLE

- 1. There is plenty of people available for today and the future.
- 2. The cost of labor advantage is here for many years to come.



PEOPLE



74%



PEOPLE

- 1. There is plenty of people available for today and the future.
- 2. The cost of labor advantage is here for many years to come.
- 3. You have to become EXCELLENT at training.
- 4. You will not be the first one to do it.
- 1. We look to manufacturing as a GREAT EMPLOYMENT OPPORTUNITY.
- 2. We are excited to learn and grow.
- 3. Aligned manufacturing culture.

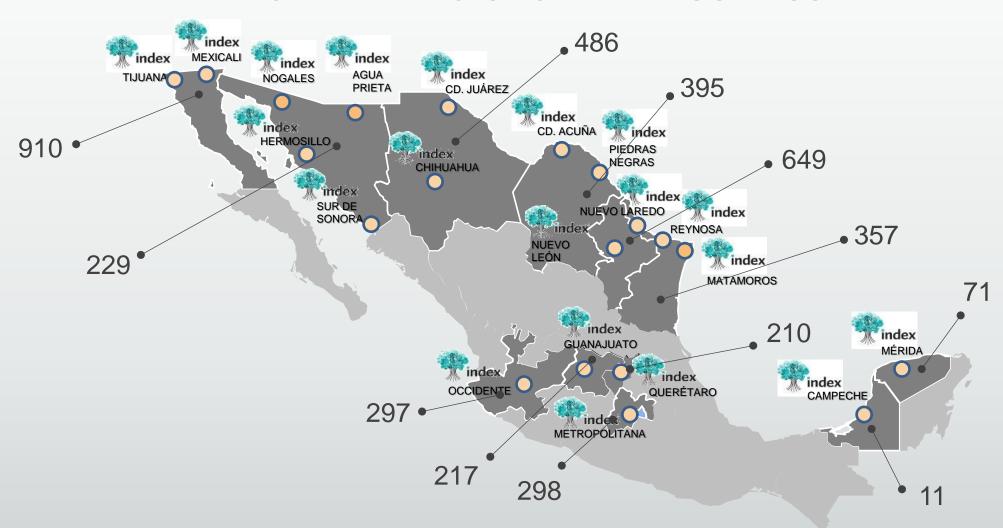


POTENTIAL TO GROW THE BUSINESS

- 1. Mexico will continue to grow in High/Mid Mix Low/Mid Volume industries.
- 2. We estimate that Automotive, Appliances, Aerospace, Commercial Truck, Construction Equipment, Oil and Gas, Capital Goods, Electronics, Medical and Aerospace industries will continue to be the main drivers of growth.
- 3. Many OEM's have already some presence in Mexico.
- 4. US\$200,000,000,000.00 exports.
- 5. US\$160,000,000,000.00 imports per year.
- 6. Less than 10% local content.
- 7. Potential to diversify markets.



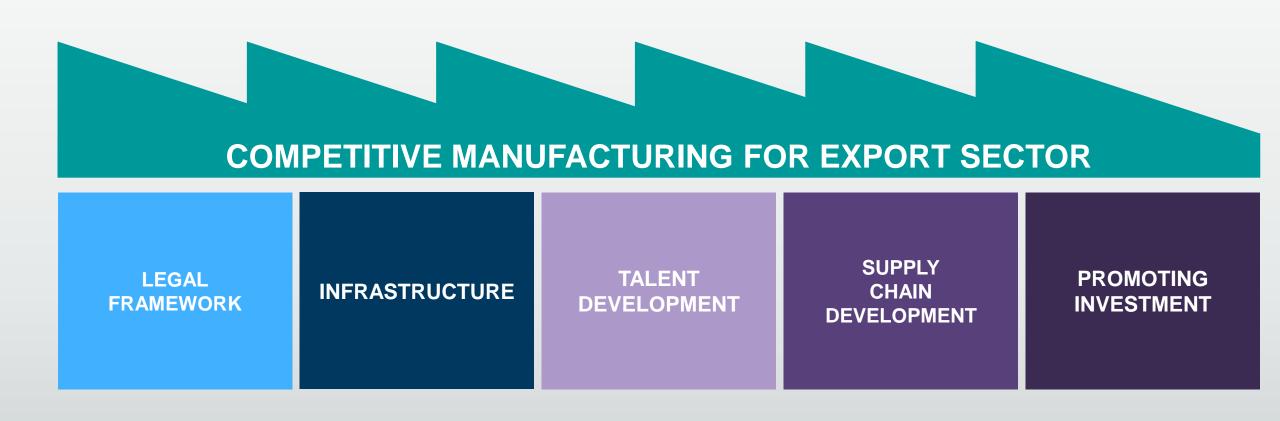
POTENTIAL TO GROW THE BUSINESS



OUR STRATEGIC PLAN



OBJECTIVE: Improve the business environment for manufacturing companies in Mexico



KEYS TO SUCCESS



- 1. Spend time on developing the business case.
- 1. Make a good site selection process.
- 2. Government incentives should be the tiebreaker, not the driver.
- 3. Choose the right leader for the plant.
- 4. Chose the right partners for the project (Industrial Parks, Shelter, Consulting Firms): maximize the combination COST and CHEMESTRY.
- 5. Don't mirror image what you already have, make the most of the opportunity to start all over again.
- 6. Ask those who have done it before.



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