

Mexico's Industrial & Logistics Location Summit

Manufacturing - Logistics - Real State

Mexico City August 6-7, 2014



Automotive Industry Location Trends



MEXICO CITY AUGUST 6-7, 2014 Expo Bancomer Santa Fe www.mexicoindustriallocation.com

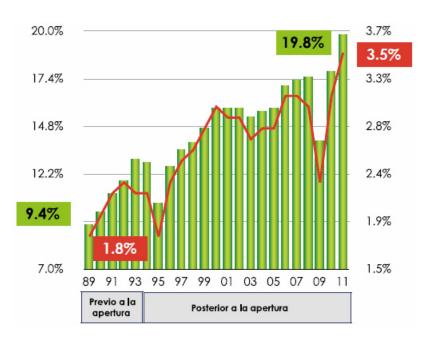
Fausto Cuevas Mesa

General Director Asociación Mexicana de la Industria Automotriz, A. C.



Mexican Automotive Industry

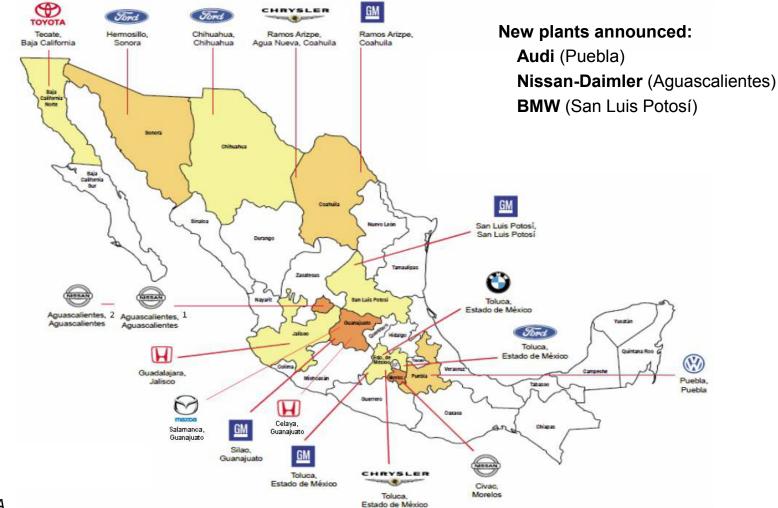
- Contributes with 3.5% of total GDP and 19.8% of manufacturing industry GDP.
- Impacts more than 23 industrial sectors.
- Employs13.4% of total industrial labor (2010).



Automotive GDP in Mexico



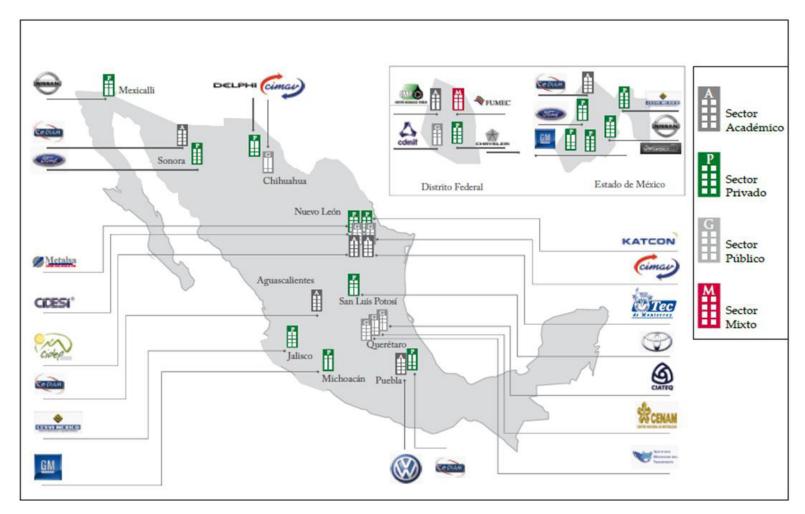
Light Vehicles Assembly Plants in Mexico



Source: AMIA.



Research Centers and Auto Test Tracks in Mexico

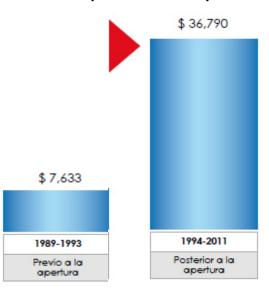


Source: Unidad de Inteligencia de Negocios – PROMEXICO.



Investment

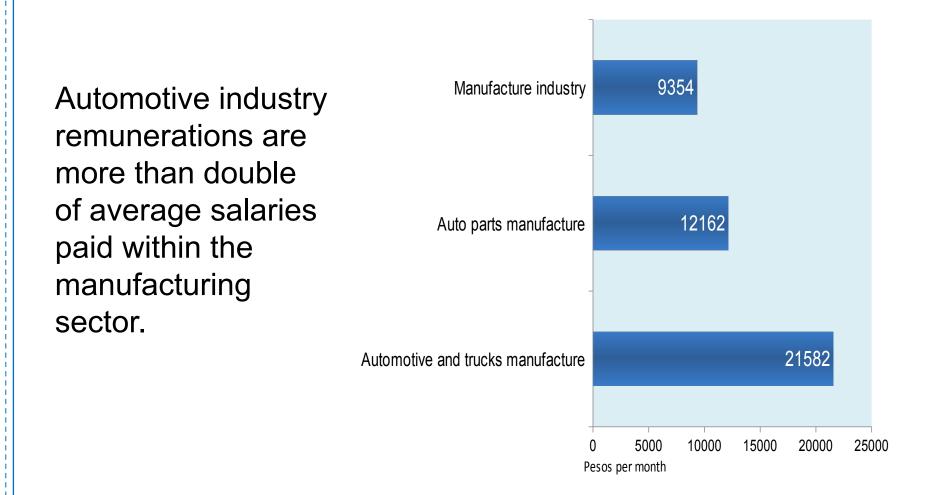
- Mexico's automobile and auto parts manufacturers generated 20.8% of total foreign direct investment (FDI) in 2012.
- Automotive industry new investments during 2006-2012 period added 13.283 billion dollars, an 8.8% share of total FDI received in Mexico during that period.



Automotive Foreign Direct Investment (million dollars)



Remunerations



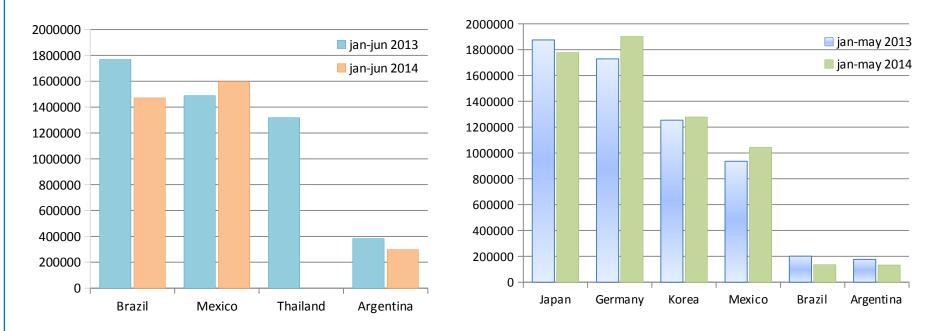
Source: INEGI. Censos económicos 2009.

* Las remuneraciones consideran el promedio de todo el personal ocupado incluido en nómina, incluye sueldos salarios y prestaciones.



Production and Exports

Mexico is ranked as the 8th vehicle manufacturer and the 4th exporter in the world.

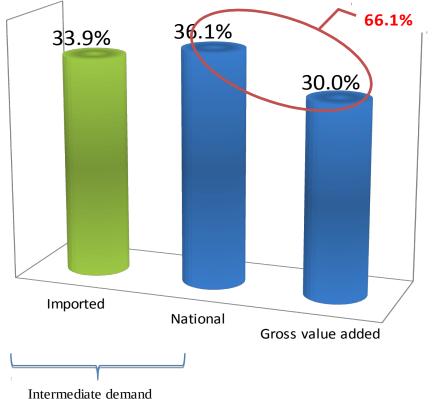


Source: ANFAVEA, AMIA, FOURIN y ADEFA.

Source: JAMA, VDA, KAMA, AMIA, ANFAVEA y ADEFA..



Production of vehicles and trucks



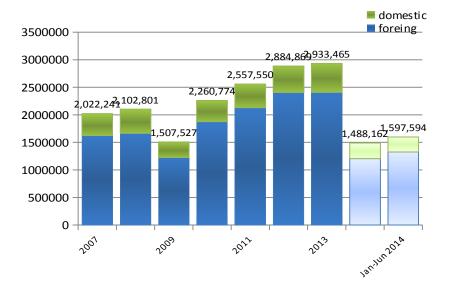
66.1% of the value of all vehicles produced in Mexico is added within our own Country.

Source: INEGI. Sistema de Cuentas Nacionales. Matriz de Insumo-Producto. Matriz simétrica a precios básicos, 2008. * Production Value = Intermediate demand + Gross value added

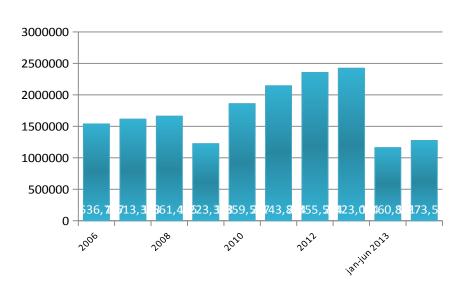


Production and Exports

- 2013:
 - More than 80% of total production goes to foreign markets.
 - Contributed with 22.5% of total value of Mexican industry sector exports.



Light vehicle production



Light vehicle exports

Source: AMIA, with member's data.



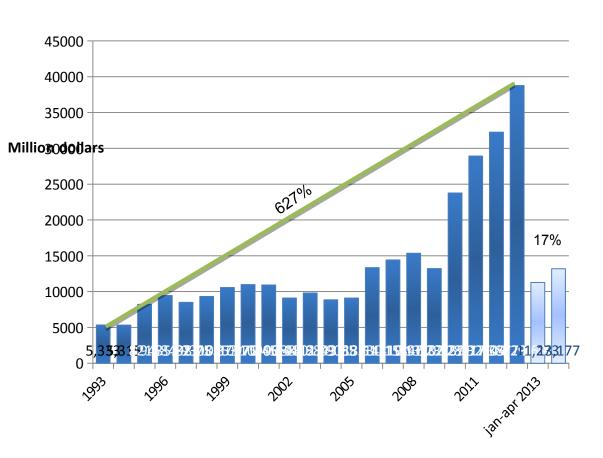
Production and Exports

- Mexico has become the second major supplier of light vehicles for US market
- 11.1% of US domestic market is supplied with Mexican vehicles (January-June 2014)
- Mexico is second vehicle supplier only after Canada, (January-June 2014)



Automotive Trade Balance

- 2013 Automotive
 Trade Balance
 surplus was 38.77
 billion dollars.
- Automotive exports value was 1.7 times crude oil exports and 3.3 times of remittances.
- Automotive Trade
 Balance surplus was
 4.5 times higher than
 the one resulting from
 oil products exports.



Source: BANXICO.

* Automotive includes: 8702 - Vehículos automóviles para el transporte => 10 personas; 8703 - Automóviles tipo turismo; 8704 - Vehículos para transporte de mercancías; 8706 - Chasises con motor; 8707 - Carrocerías; 8708 - Partes y accesorios de vehículos; y 8711 - Motocicletas.



Why do OEM's decide to invest in Mexico?...



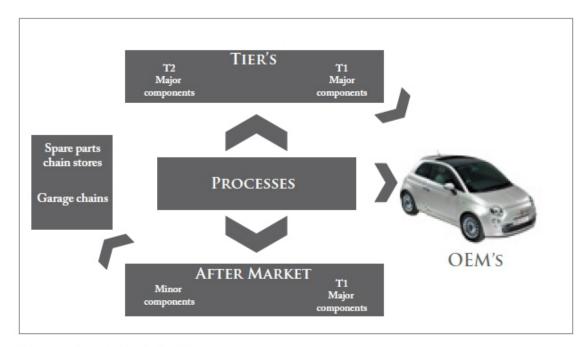
Elements that make Mexico attractive for major investments

- i. Geographic Location.
- ii. Network of free trade agreements with major regions around the world Zero tariffs in major markets -
- iii. Automotive supply chain strength
- iv. Human resources, young and eager to learn (technicians and engineers).
- v. Economic Stability.

...and very important: the Government is a major partner to help land investments!



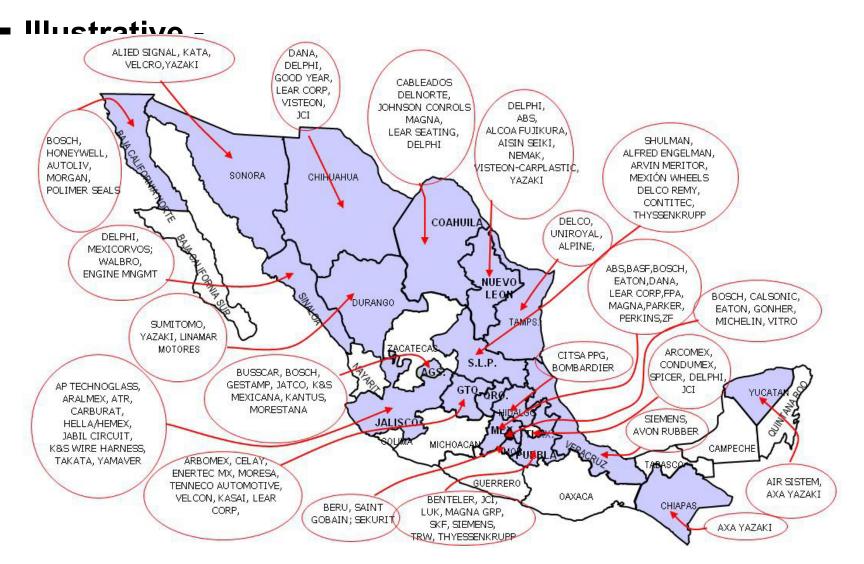
... and the opportunity in the supply of auto parts.



Source: Created by ProMexico

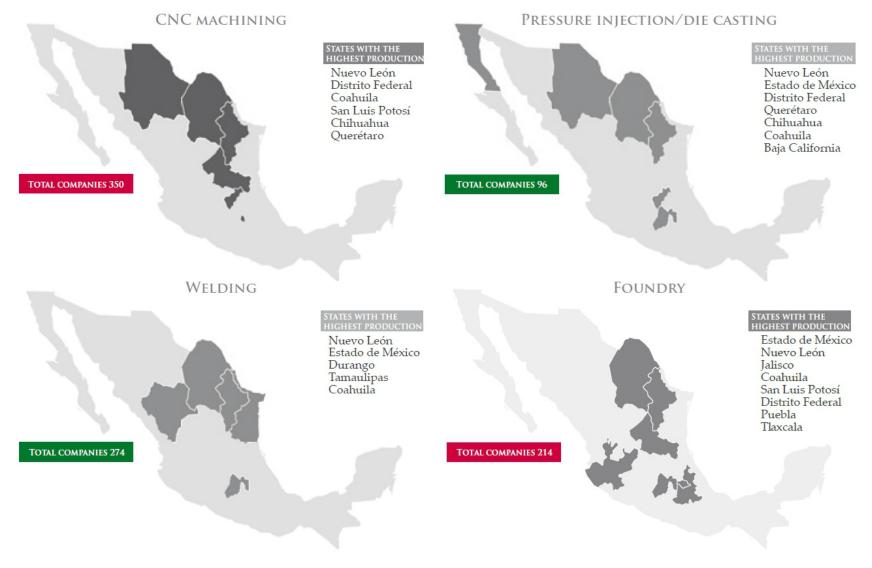


Tier 1 Suppliers





Supply Capacity



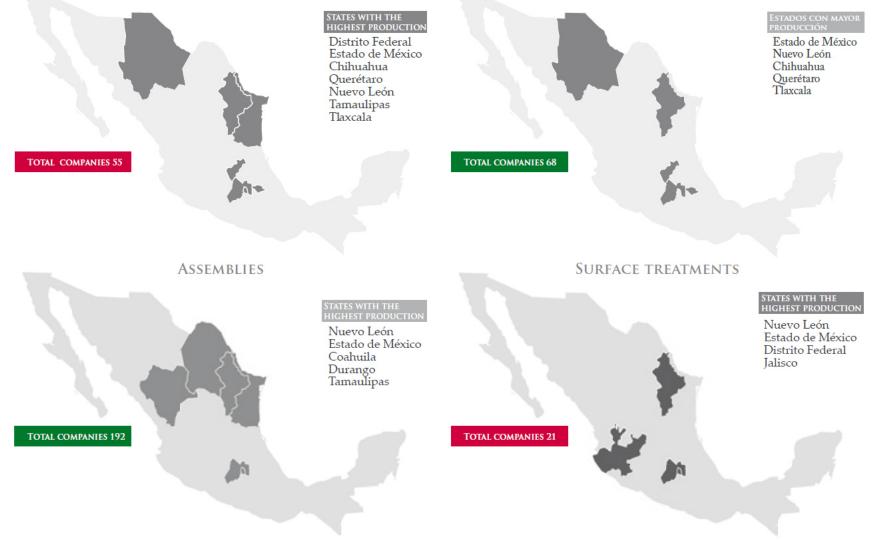
Source: PROMEXICO. The Auto Parts Industry, Business Intelligence Unit.



STAMPING

Supply Capacity

INJECTION MOLDING (PLASTIC)



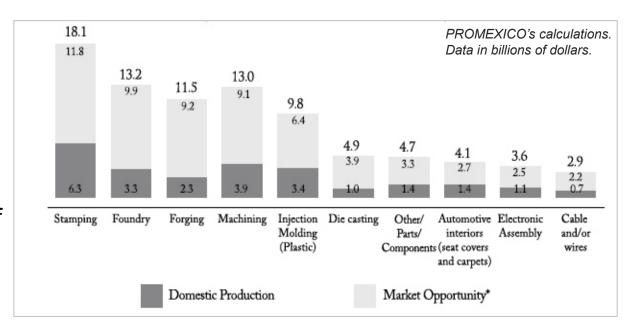
Source: PROMEXICO. The Auto Parts Industry, Business Intelligence Unit.



Market value and investment opportunity in the supply chain in Mexico

- 71% of total demand for processes is imported, therefore, there are huge investment opportunities for foreign companies.
- Some of the most demanded processes are stamping, casting, forging and machining.

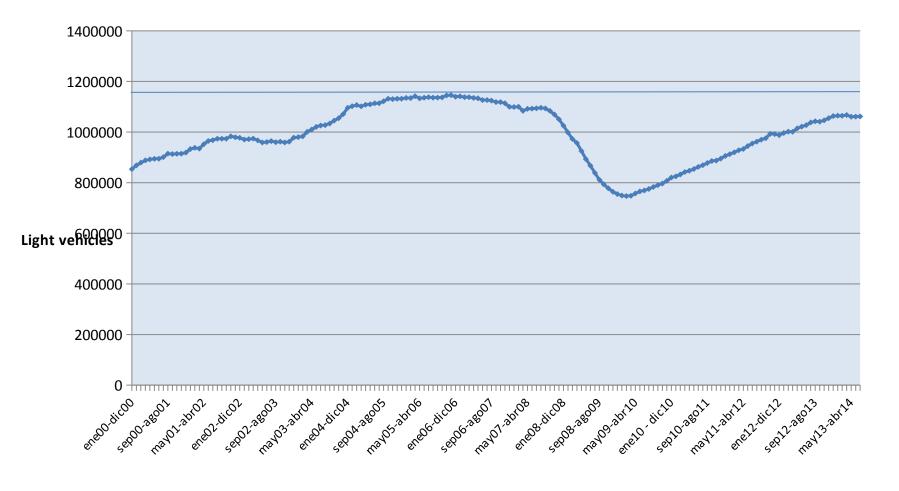
The opportunity described in the top ten supply processes for the automotive industry, which account for 85% of the opportunity identified by ProMéxico.



Source: PROMEXICO. The Auto Parts Industry, Business Intelligence Unit.



Domestic yearly sales



Source: AMIA, with member's data.



Domestic market: similar countries

Argentina

— México

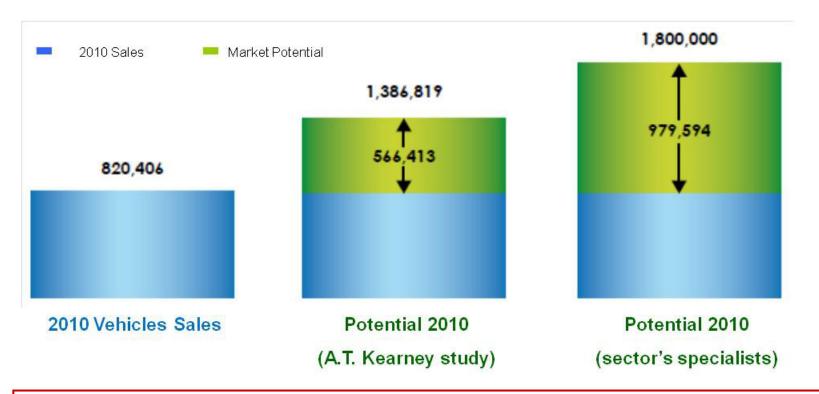
- Brasil

Vehículos por cada mil habitantes

Source: ACARA, AMIA, ANFAVEA, ANPACT, World Bank, IBGE, INEGI and INDEC.



Main Challenge: Domestic Market

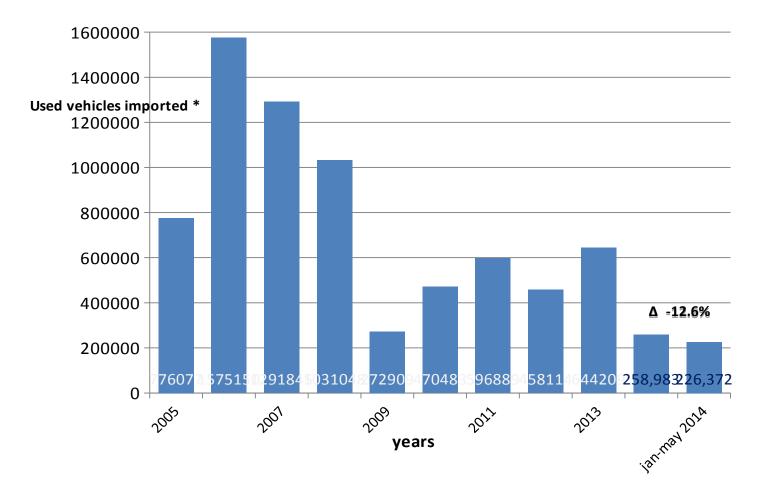


Main reasons explaining the gap between sales and market potential:

- Indiscriminate imports of used vehicles from USA
- Low financing levels for vehicles sales



Imported used vehicles



Source: AMIA whit SAT data.

* Consider used vehicle imported on the border, pick ups and general vehicles.



Challenges and opportunities ahead

- Mexican automobile domestic market potential is
 2 million vehicles
- Mexico will remain as an important world's export base, manufacturing highly competitive vehicles.
- Auto parts industry will keep its place as a major exporter. However, local supply chain still needs to be strengthen (tier 2 and tier 3).



¡THANK YOU!

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